## Interconnectivity of Effective Strategic Enrollment Planning



#### **UNIVERSITY** of ALASKA SOUTHEAST

# Status Update & Existing Gaps

- Task Force
  - 6/6/2017 Memo: "The foremost assignment of the Task Force will be the creation of a new UAS Strategic Enrollment Plan."
- Institutional enrollment priorities need to be developed to guide specific goals, KPIs, strategies | initiatives, and tactics
  - Draft enrollment priorities were established by Executive Cabinet, Brad, and Marnie on 1/9/2018 and generally agreed upon by the SETF during the 1/12/2018 discussion
- Existing Gaps in the Strategic Enrollment Plan
  - Institutional enrollment priorities, UAS's niche in the UA System
  - Pg. 5: Operationalizing the Strategic Enrollment Plan
  - Goal 4: Improve outcomes for UAS students
  - Additional updates to the plan will be needed once the six pages of institutional enrollment priorities are completed
  - The Strategic Enrollment Plan should align with the Strategic & Assessment Plan 2010-2017 wherever possible

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### **Strategic Pathways**

Rev: November 2017

### How do we optimize our statewide system to achieve our goals for higher education in Alaska?

OUR MISSION		"The University of Alaska inspires learning, and advances and disseminates knowledge through teaching, research, and public service, emphasizing the North and its diverse peoples." (Regents' Policy 01.01.01)				
OBJECTIVE		Maximize value to Alaska through excellent, accessible, and cost effective higher education funded by diverse and growing revenue sources				
CORE PRINCIPLES		Focus, Access, Diversity, Excellence, Consistency, Fiscal Sustainability				
STRATEGY		Prepare, Restructure, Implement, Refine				
WHO WE ARE		UA ANCHORAGE Comprehensive metropolitan university in Alaska's economic hub, with primary focus on workforce development through its several regional community campuses	Research universileadership in Arctic additional focu development and c	RBANKS sity renowned for and the North, with is on workforce ommunity and rural sation	UA SOUTHEAST Comprehensive regional university focused on interdisciplinary & marine- oriented programs, teacher education, e-Learning, and workforce development	
Research		Social and economic sciences, health policy	Arctic science and policy, physical, biological, and social sciences, engineering and applied energy		Interdisciplinary / environmental	
CAMPUS LEAD FOR THE STATE*	Teaching	<ul> <li>Health professions</li> <li>Business and public policy</li> <li>Economics</li> <li>Logistics</li> <li>Project Management</li> </ul>	<ul> <li>Physical, natural, and related sciences</li> <li>Arctic / Northern Studies</li> <li>Rural development / tribal management</li> <li>Doctoral education</li> <li>Mine training</li> <li>Fisheries and ocean sciences</li> </ul>		<ul> <li>Marine–oriented programs (including joint programs with UAF)</li> <li>Teacher education (administration)</li> <li>Interdisciplinary degrees/ degree completion</li> <li>Emphasis on regional workforce priorities, e.g., mine training.</li> </ul>	
	Outreach	Aligned with Research and Teaching Focus				
COURSES / PROGRAMS AVAILABLE ACROSS THE UNIVERSITY SYSTEM		<ul> <li>Common General Education Requirements</li> <li>Liberal Arts and Humanities</li> <li>Social Sciences &amp; Natural Sciences</li> <li>Nursing</li> <li>Engineering</li> <li>Distance Education / E-Learning</li> <li>Career and Technical Education</li> </ul>		<ul> <li>Alaska Native Studies</li> <li>Teacher Education</li> <li>Management</li> <li>Mine training</li> <li>Wide choice of non-major courses</li> <li>Dual credit with K-12</li> <li>Developmental Education</li> </ul>		

\* Research, teaching, and outreach at campuses other than the "lead" campus that are of high quality, cost effective, and core to mission, will continue to be provided.

# Proposed Institutional Enrollment Priorities

UAS is a "comprehensive regional university focused on interdisciplinary & marine-oriented programs, teacher education, e-Learning, and workforce development."

- Full-time students, to create a vibrant traditional on-campus experience
- High demand online program enrollment, to serve the needs of the state as a whole, including place-bound students
- FTFTF recruitment, retention, & completion (bachelor's degree seeking)

- AK Native enrollment aligned with AK demographics, maintaining status as Native Serving Institution
- Adult degree completion (25+ years old)
- Expand graduate enrollment in teacher education & public administration

## Strategic Enrollment Growth

	Existing Programs/Services	New Programs/Services	
Existing Markets	Market Penetration Enroll more students from existing markets in existing programs	Program Development Add new programs to enroll more students from existing markets	
New Markets	Market Development Find new student markets to enroll in existing programs	<b>Diversification</b> Build new programs to enroll students in new markets	

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